

Think with Google

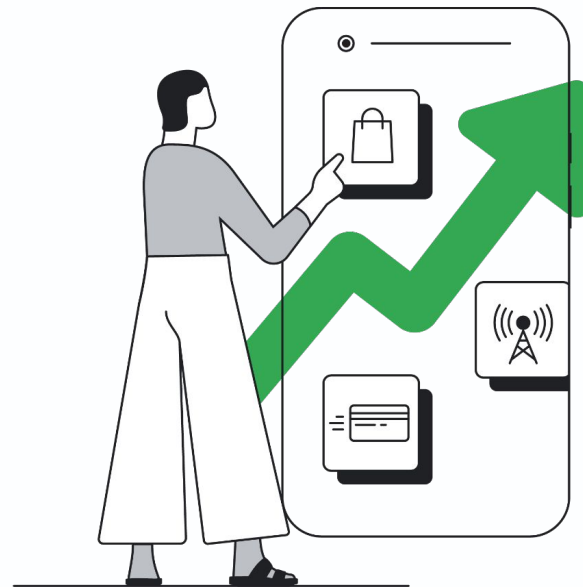
KANTAR

SIXTH  
FACTOR

# Apps: How to realize their full value

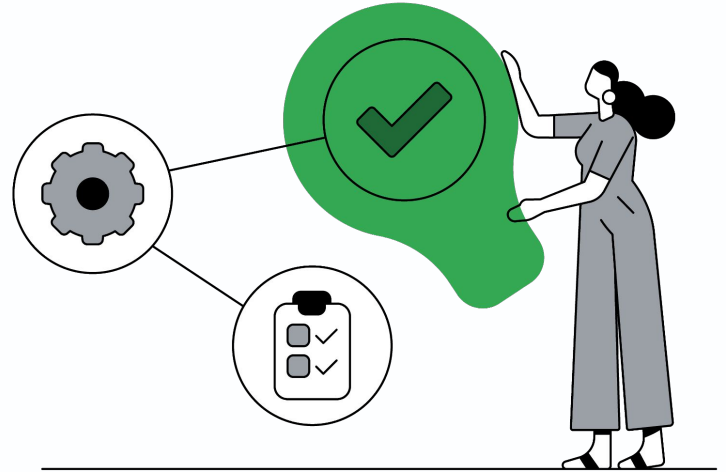
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Finance, India



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# Background & Methodology



# Research overview



## Objectives

Understand how apps can help improve business brand, growth, and revenue, particularly in light of changing behaviour as a result of COVID-19, by exploring the different and developing customer engagements on apps



## Methodology

Part of a larger consumer research conducted among mobile App users covering Retail, Telco, and Finance verticals. n=298 for India quantitative research with 3 playgroups with 3 users each in the qualitative research. Research covered 12 brands and their respective apps\*

**KANTAR**

(Quantitative)

**SIXTH  
FACTOR**

(Qualitative)



## Respondent Criteria

### Quantitative

- Frequent internet user
- 18-64 years old smartphone user
- Interacts with vertical via app

### Qualitative

- Mixture of male and female finance app users
- Light users: Uses finance app once a week, across 3 activities
- Heavy users: Uses finance app at least 5x a week, across 5 activities

**Using screenout data, the incidence of finance app usage is approximately 80%.**

# Who are generally using finance apps?

## Profiling

### Gender

61% Male 39% Female

### Age

70% (18-34) 30% (35-64)

### Income

Below INR 25,000 5%

INR 25,001 - Rs 50,000 25%

INR 50,001 - Rs 100,000 42%

INR 100,001 or more 27%

### Internet Usage

98% Daily

### Operating System

92% Android 8% iOS

### Connection Devices

Smartphone 100%

Tablet 53%

Laptop Computer 91%

Desktop Computer 58%

Smart Speaker 63%

### Smartphone Storage

Under 16GB 1%

16GB 3%

32GB 10%

64GB 47%

128GB 36%

Over 128GB 3%

### Prepaid v/s Postpaid

Top up in advance online 88%

Top up in advance in-store 2%

Contract/Fixed bills 9%

# Recap: What insights did we want to uncover?

**01** | What constitutes an 'effective' finance app for app users?

**02** | How do app users perceive businesses who have an 'effective' app?

**03** | What is the link between an 'effective' app and business outcomes?

**04** | How are individual brands performing?

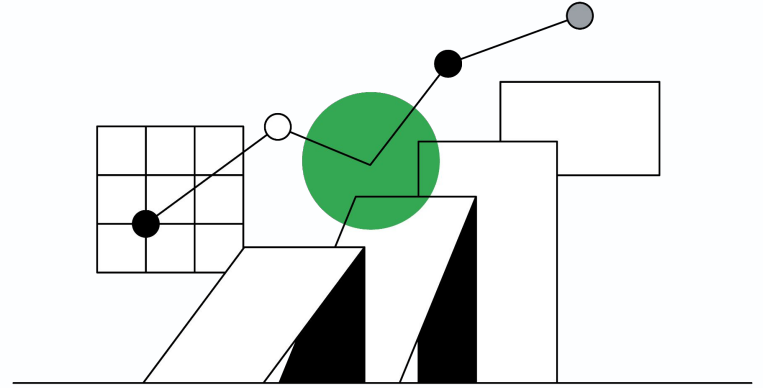
**05** | Deep dive into consumer app behaviour: types of app activities, frequency of usage and reasons for install, deletion and usage

**06** | Deep dive into KYC (Know-Your-Customer) process: familiarity, interest, reasons for & against using and experience while using the process

**07** | What impact has the pandemic had on consumer behaviour in finance apps?



# Summary of findings



# Introducing our 3 behavioral pillars that drive value for a brand in a consumer's app journey

## App Discovery and Onboarding

Has the app been trialled following awareness and install?

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### Key for App Discovery and Onboarding

Consumers are beginning to form **affinity** with brands, which are aiming to create positive links to discovery metrics before engagement deepens.

## App Engagement

How frequently is the app used?

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### Key for App Engagement

Consumers are using the app more frequently. Regular app usage links to increased **loyalty** and brand **satisfaction**.

## App Satisfaction

How satisfied is the app user with the app?

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### Key for App Satisfaction

When consumers are highly satisfied with the app they will begin to **recommend** both the app and brand - which will help bring in more consumers to start their own **discovery** journey.

# Stages of App Discovery and Onboarding, App Engagement, App Satisfaction in detail

## App Discovery and Onboarding

**Initial Awareness:** shift between “Never heard of app” and “Heard a little”

**Deeper Awareness:** shift between “Heard a little” and “Heard a lot”

**Installation:** shift between “Heard a lot” and “Installed but not used”

**Onboarding:** shift between “Installed, not used” and “Tried app, still installed”

## App Engagement

**Regular Usage:** shift between “Tried app, still installed” and “Use regularly”

**Most Frequent:** shift between “Use regularly” and “Use app most often”

## App Satisfaction

**Neutral:** shift between “Dissatisfied (1-6)” and “Neutral (7-8)”

**Positive:** shift between “Neutral (7-8)” and “Satisfied (9-10)”



# Key consumer needs evolve as consumers progress through the app journey

## App Discovery and Onboarding

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### Awareness, Installation and first-use

App-downloaded requires trust-assurance from **friends, family, colleagues and the bank-personnel**, and the first-use of the app is pushed with hand- holding / walkthroughs on app usage and constant reminders / notifications

## App Engagement

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### App usage preferences and drivers

Usage of the app is strongly driven by the need for conducting frequent transactions of making transfers and payments - **simplified, personalized and rewarding experience** is the key to enhance engagement

## App Satisfaction

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### Exploring further products and services

Seek **financial growth options to be on the app, end to end convenience from application to sign-up, and want to learn and self-serve** while other transactional banking convenience and user experience remains critical

# These needs are a result of the value-expectations formed over years with the way consumers have been banking

## App Discovery and Onboarding

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Awareness, Installation and first-use

**Key Value-expectation:**  
**Safety-Security assurance**

An app of a more trusted\* bank is preferred for digital banking and a failed onboarding process or the lack of support leads to further safety-security concerns

## App Engagement

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App usage preferences and drivers

**Key Value-expectation:**  
**Service support & rewards**

The conventional banking norms of an easy-to-use, personalized and rewarding experience underlies the expectations as consumers engage with the app

## App Satisfaction

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Exploring further products and services

**Key Value-expectation:**  
**Financial growth options**

Access to financial growth options, and a complete service from application to sign-up is the expectation as consumers start relying on app as the key channel

# Role of a financial app: a critical channel that delivers convenience, efficiency and ease-of-usage

## App Discovery and Onboarding

Awareness, Installation and first-use

Key Value-expectation:  
Safety-Security assurance

Safety, security, resolution of issues

## App Engagement

App usage preferences and drivers

Key Value-expectation:  
Service support & rewards

Simplified, Personalized and Rewarding experience

Convenience and efficiency

## App Satisfaction

Exploring further products and services

Key Value-expectation:  
Financial growth options

Growth advice/ consultation

Augment financial savviness

# App Discovery: Installation & Onboarding

## Key insights and recommendations

### Insights



- **90-100%** of finance brand's customers **are aware of finance apps in India**
- Between **15% and 45%** of financial app users are not using the apps of brands they have used in the past 3 months
- App discovery is a starting link to **building brand affinity**
  - **51%** of positive onboarders have strong brand affinity
  - **16%** of positive onboarders "love" the brand
- **49%** of App users have installed at least one finance app but never used

### Recommendations to improve brand metrics



- **Focus less on awareness of the app as awareness is high**  
Time is better spent on promoting install or onboarding
- **Encourage installation through regularly used & influential touchpoints (and key demographics)**  
E.g. app stores, brand websites and online reviews.
- **Encourage installation by promoting influential yet underutilized touchpoints**  
E.g. staff recommendations, app stores
- **Focus more on improving trial**  
Key reasons why app users do not try apps after install are: they perceive the app experience to be complex (31%), in-person sign up is needed (31%), sign up process are complicated (28%) or they require support from someone (22%).

Simple processes like KYC can help trial and sign up.



# App Engagement:

## Key insights and recommendations

### Insights



- App engagement has a strong positive correlation with brand satisfaction and customer retention
  - **79%** of 'most frequent' app users are highly satisfied with the brand
  - **97%** of 'most frequent' app users are "quite or very likely" to stay with the brand
- **71% of app users** prefer to engage via apps - which is why **multiple apps** are owned. Apps are quick, easy and safe.
- App users are encouraged to continue usage when apps are proven to be **secure (51%)**, have shown **relevance during Covid (44%)**, and when the app is **updated regularly (43%)**

### Recommendations to improve brand metrics



- **Upkeep core features that bring app users back**  
E.g. checking account balances (74% perform regularly), paying bills (62%), and transferring money between accounts (57%)
- **Maximize opportunity areas around rewards and discounts**  
Financial apps are becoming increasingly popular for redeeming rewards (51% perform regularly) and discounts (48%)
- **Raise awareness of underutilized yet helpful features**  
Assuming the features work well, underutilized features such as payment reminders (36% perform regularly) and budgeting (27%) can help increase the value of an app to users

# App Satisfaction:

## Key insights and recommendations

### Insights



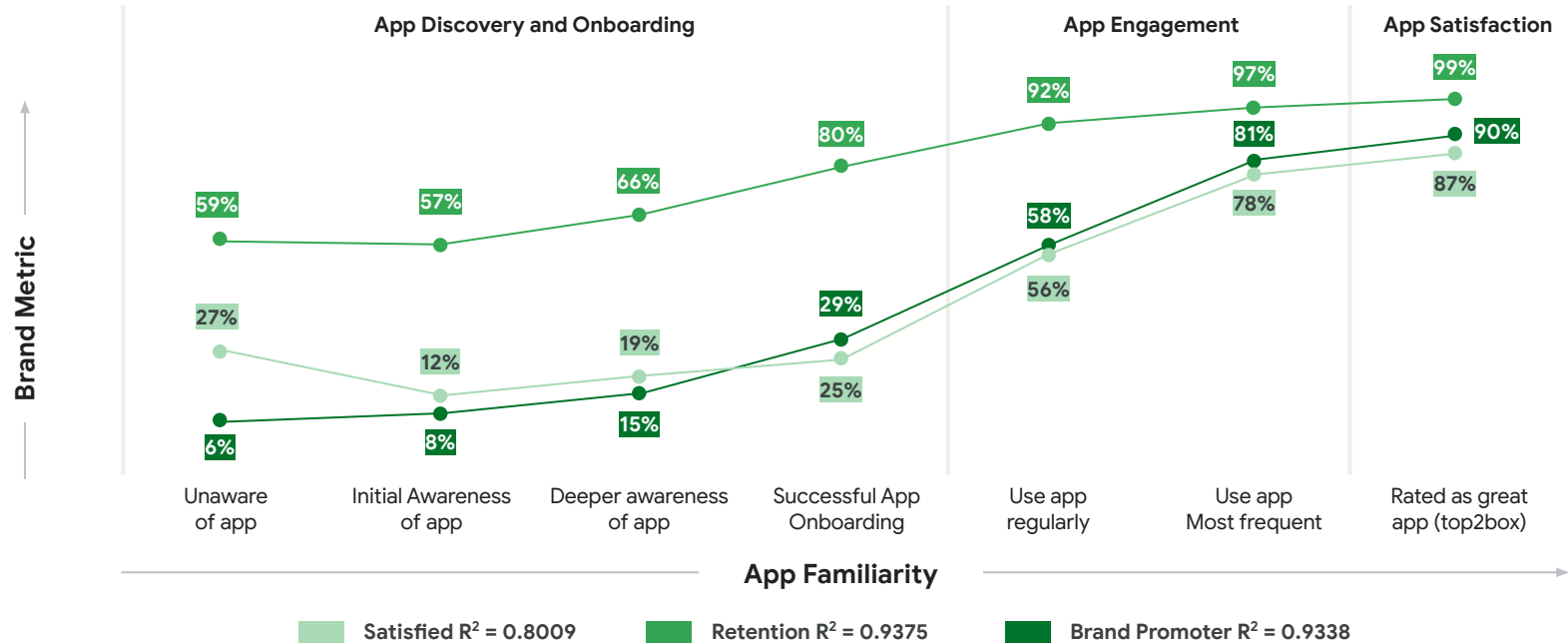
- App satisfaction is strongly correlated with brand recommendation - **88% who rate an app as “perfect” regard themselves as brand promoters**
- **73%** of app users would **prefer a multi-functional singular app** compared to multiple single purpose apps
- As well as providing a channel that is safe during Covid such as an app, brands can meet changing consumer needs by providing convenience - **58% strongly agree they enjoy completing activities within seconds and 55% strongly agree apps are more convenient than going in-branch**

### Recommendations to improve brand metrics



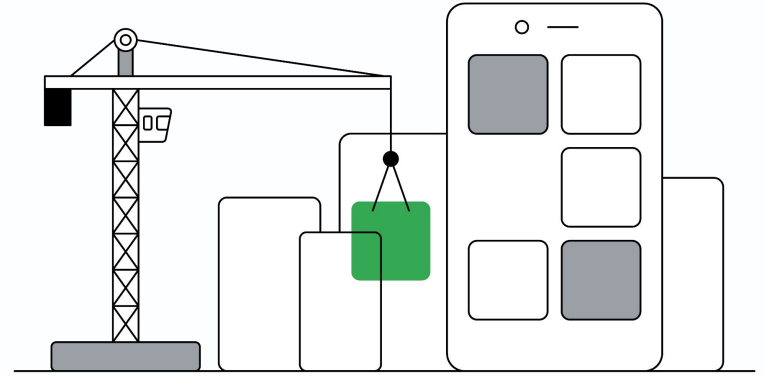
- **Get the basics right, consistently**  
Ensure critical tasks (e.g. balances, transfers) are reliable, seamless & elicit high satisfaction. Bugs and poor interfaces quickly put users off. Ensure all functionality is available in one app
- **Understand changing consumer needs**  
Primary reasons for using finance apps include staying safe at home during Covid (61%) & apps are safer than using cash (55%)
- **Innovate to meet consumer needs**  
Know-Your-Customer (KYC) process has a strong awareness, trial and reviews - it doesn't not seem as complex as initially viewed which needs to be promoted to discourage delays. Users are keen to also be able to do these types of process via apps and have video calls with their Relationship Managers. Potential to utilise voice.

There is a strong relationship between brands metrics and app usage. Increase in brand metrics are evident as a user engages more with the app



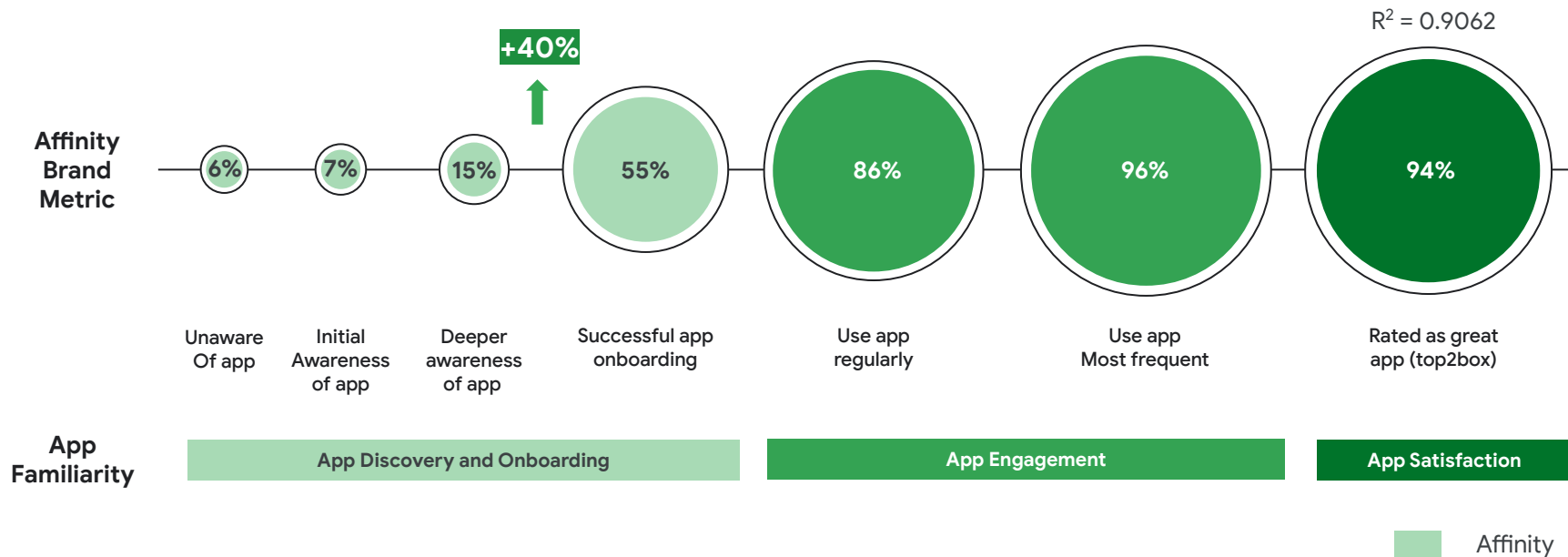
# App Discovery and Onboarding

How does onboarding of an app impact brand metrics?

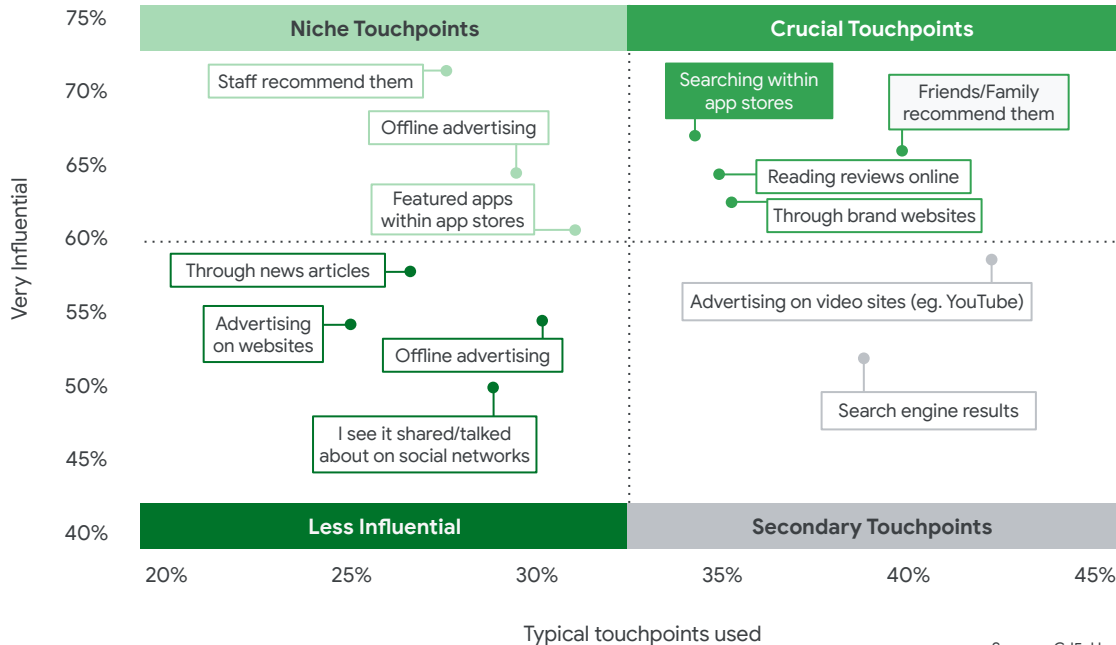




For India, the highest increase in brand affinity occurs when a user transitions from install to successfully onboarding on an app



# Online touchpoints (e.g. app stores and brand websites) are crucial to discovery as they are both regularly used and influential



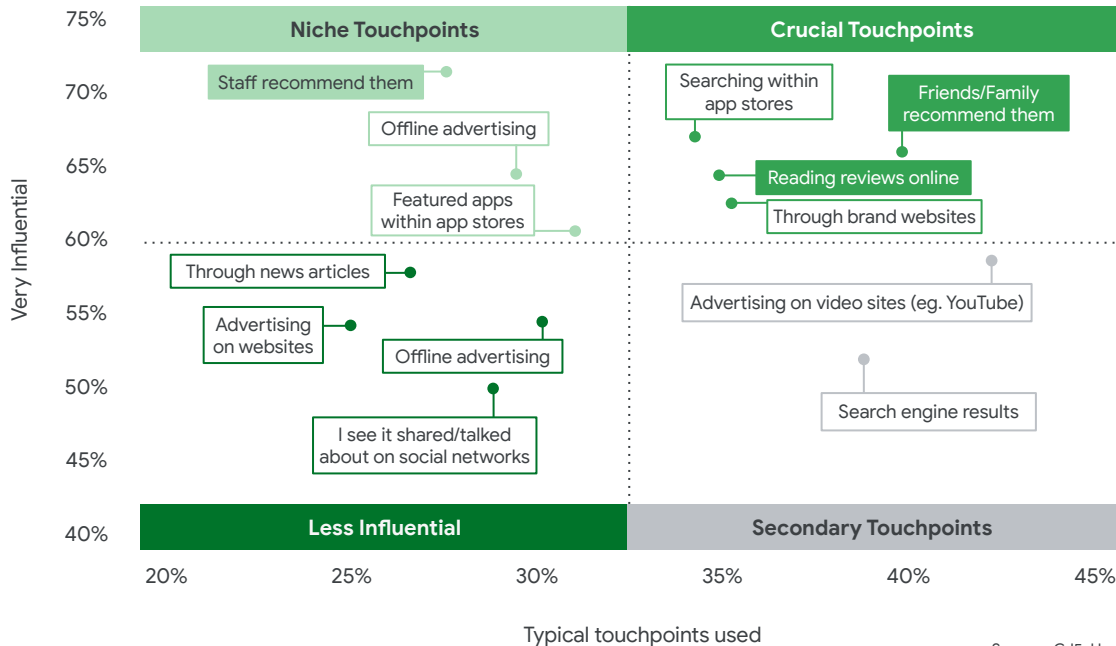
Play Store is an often sourced channel for checking the ratings and feedback on apps

“ I get to know about banking apps through the Google Play Store... I also read the reviews to check what others are saying about the app before downloading it

- Light app user, 40-55 years old

App stores and brand websites need detailed app information as we can see the better the knowledge the stronger the links to brand affinity

# Human push and guidance leads to discovery whether online vs offline, experts vs close circles



The opinions of others hold a lot of sway and recommendations from friends and family is believed to come only from a high performing app.

Staff recommendations are utilized less frequently but they are considered as expert and still hold strong influence

“ Initially, the RM helped me to download and started usage on the banking app - after that, I fidget and explored and used app on my own

- Light app user, 40-55 years old



# There is a level of trust required before installation occurs

## Installation Triggers (Top 10)

It is a safer option during Covid	48%
It had features that looked useful	41%
I wanted to be able to deal with my finances in one place	41%
It is from a well known brand	39%
I wanted to change the way I do my banking	37%
I wanted to change the way I make payments due to Covid	35%
They offer personalized offers and incentives	30%
They are from my current financial provider	29%
I needed help with saving money / budgeting	28%
The app was highly rated on an app store	27%

## Trust expectation

Conventional banks with digital apps are considered more secure and safe for core banking needs given their offline footprint of branches, ATMs, and long term establishment; e-wallets relegated with small denomination transactions only

“ For banking apps, there is a physical entity, there are branches that I can go to in case of any issues... It makes it more secure in my mind, I know I can fall back to going to the branch or call them up if I have any issue.

- Light app user, 24-39 years old

# Multi-functionality and personalized is desired for finance apps, potentially accentuated by the pandemic

## Installation Triggers (Top 10)

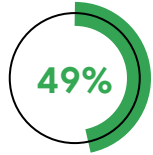
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## A one-stop shop

There is a preference for finance apps with all functionality in one place to provide convenience. Features have to be appealing, especially in the current climate. Personalized offers and budgeting tools are popular drivers to installations which links to the financial struggles of many during the pandemic.



# Many financial apps are dormant due to a preference for another provider and complex sign-up processes



49% have installed at least one finance app but never used

“ For me, the banking app experience is the same of the banks I bank with. It is more about which account I want to use at that time, and I tend to use App A more because it is my main bank.

- Light app user, 40-55 years old

“ For applying new products and services, face to face conversations at branch is important. We can't do it on the app. We need someone who is more knowledgeable to sit with us at the table, to help us, to guide us.

- Light app user, 24-39 years old

## Reasons To Install But Not Use

I use a different app instead	37%
The app design or user experience is complicated	31%
I need to go in branch to complete sign up processes	31%
The sign-up process looks complex	28%
It is too risky to sign up to new products during Covid	27%
I need someone to help me	22%
I don't understand what the app provides me	19%

# The pandemic has been an installation trigger - but those lacking digital savviness perceive apps as challenging to use

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The pandemic has had an impact on installation as more consumers move to digital as a result of lockdowns and cautious behavior. There is generally a high orientation towards conventional banking, but the pandemic has acted as a catalyst for the push to online platforms.

Apps need to deliver to all users in these unprecedented times, especially those new users who lack digital savviness and need an easy introduction to digital banking.

“ On mobile phone, making mistakes is more likely... Like typing in the account number or mobile number wrongly is something I worry about.

- **Light app user, 40-55 years old**

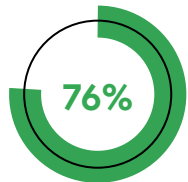
“ I only started using banking apps for paying bills since COVID times. Before that, the banking app was just for checking account balances.

- **Light app user, 24-39 years old**

# Many app users have used Know Your Customer (KYC). Majority of KYC users found it easy and convenient

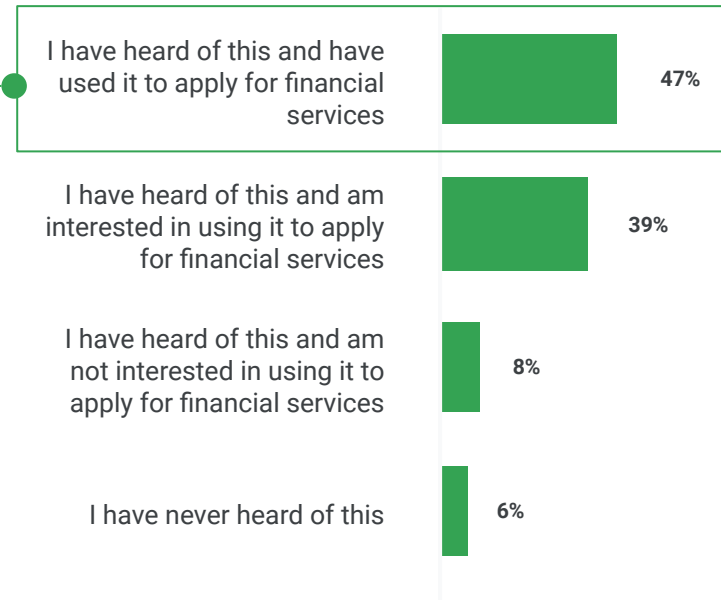
## Reasons For Applying

It looked very easy to do	54%
I wanted to sign up to a new financial service	46%
I prefer to do all my banking digitally	44%
It is much more convenient to apply through video	41%
I wanted an application process that was the safest	41%
It seemed to be the quickest option	40%
I didn't want to go in-store due to Covid	39%



of KYC users found the process “very easy”  
(96% of KYC users found the process “easy” or  
“very easy”)

## Familiarity With KYC





# App Discovery: Installation & Onboarding

## Key insights and recommendations

### Insights



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### Recommendations to improve brand metrics



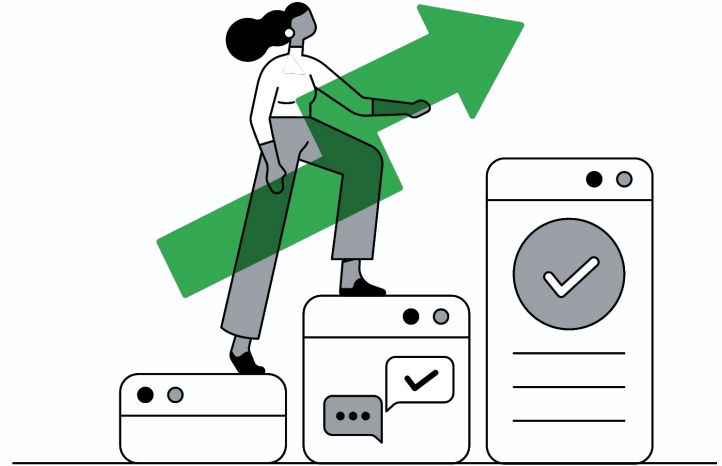
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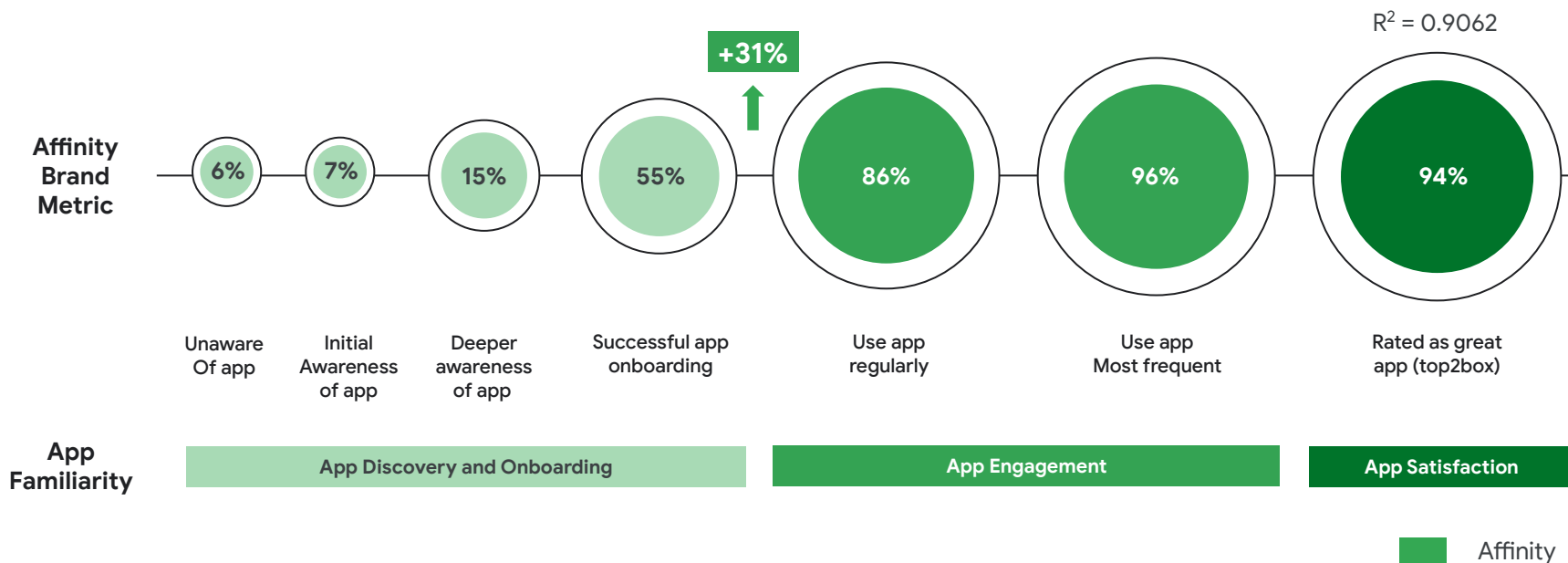
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# App Engagement

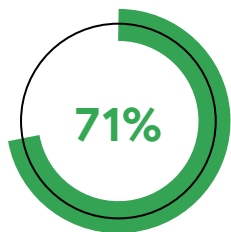
How frequently is the app used?



# The other significant shift in brand affinity for finance providers occur when a user starts to use an app regularly



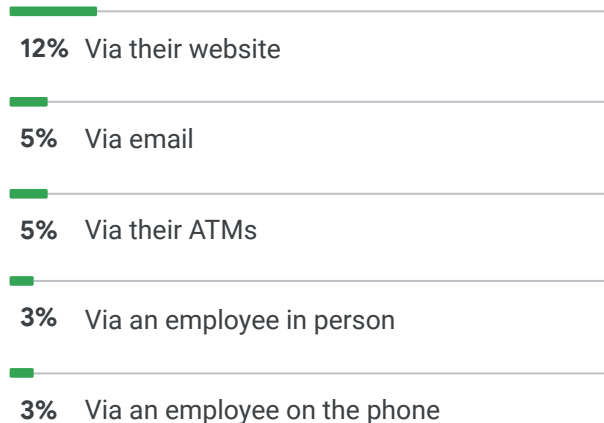
# Finance apps are preferred over other touchpoints and are valued when they are quick, easy and safe to use, particularly during a pandemic



prefer to engage with brands through their app

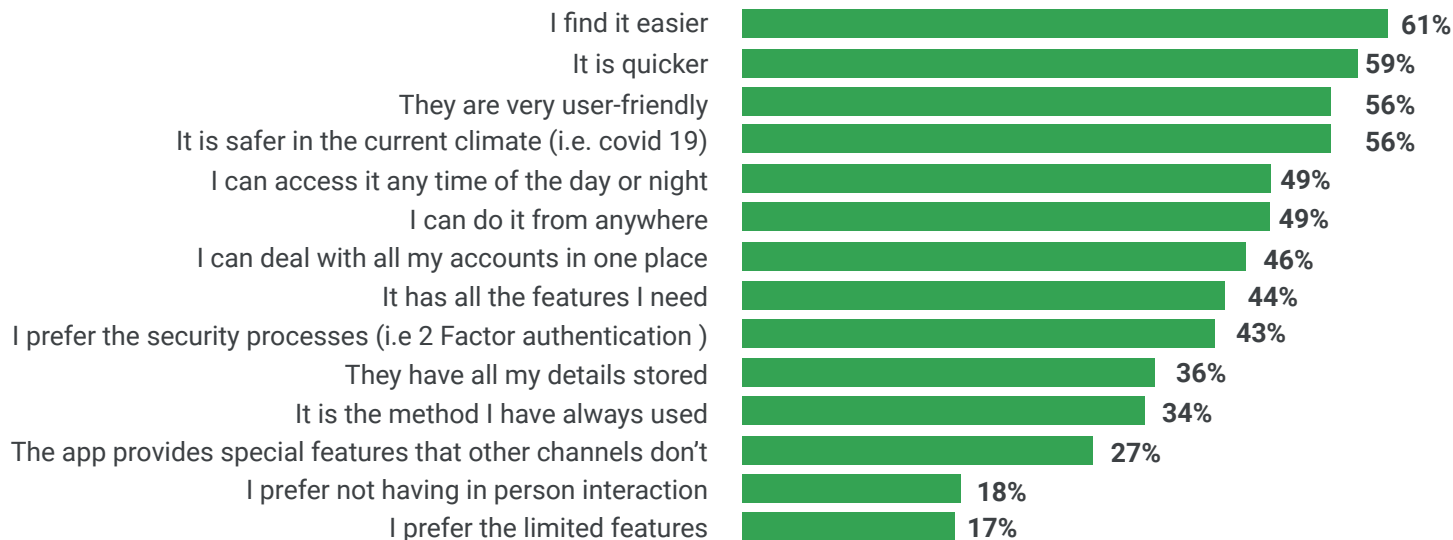
**4**

financial apps installed on average



# Finance apps are preferred over other touchpoints and are valued when they are quick, easy and safe to use, especially during a pandemic

## Reasons for engaging with brands through an app

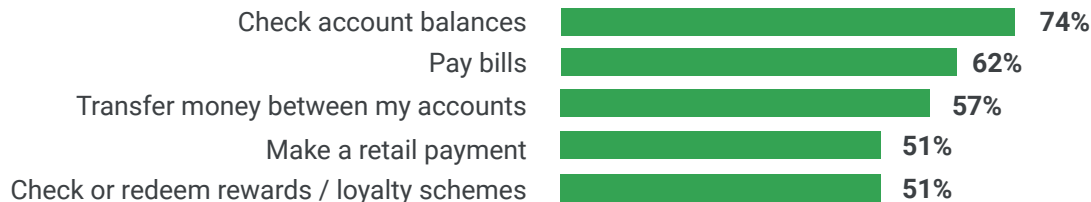


Source: CU10. Which would be your preferred way to engage with <PIPE DUMMY CODE FROM S6a> brands? CU10a. You said you would prefer to engage with <PIPE DUMMY CODE FROM S6a> brands via apps. Why is this? Total Sample = 298; Prefer to engage via App n = 212



# Checking account balances and making bill payments are the most common behaviors within finance apps

## Common Finance App Behaviours (Top 5)



## Convenience and Efficiency

Day-to-day transactions like managing expenses, check on savings, bill payments, loan installments; seek real-time transactions and updates



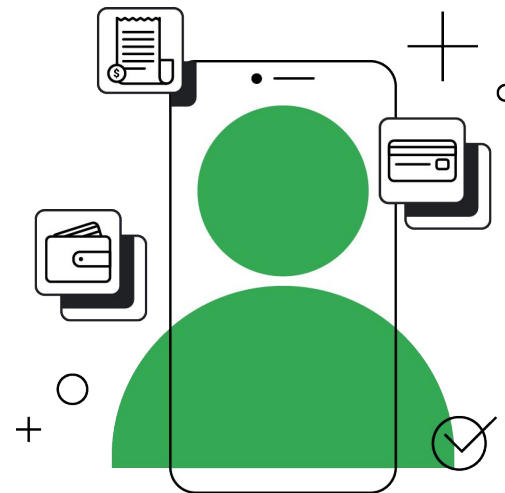
# Other behaviours on finance apps differ depending on the type of finance app

- E-wallets and payment apps are used most regularly for bill payments and daily transactions (PTP transfers, retailer payments), driven strongly by the convenience, and rewards/ incentives
- Banking apps for other banking activities such as checking account balances, fund transfers, credit card payments, bill payments
- Credit card apps (e.g., AMEX), and insurance apps (e.g., AIA) are used to help to track account balances and statements

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“ I use PayZapp, a payment app for bill payments, the cashback offers are better than using HDFC banking app

**Light app user, 24-39 years old**



# App users continue to use apps if they are regularly updated and provide safety in terms of both data and health

## Continued Usage (Top 10)

If it proved it was secure and safe	51%
If it shows its relevance during COVID-19	44%
If the app was updated regularly with new, useful features	43%
If the app was updated regularly to fix bugs	38%
It it takes up less memory on my smartphone	37%
If it sends useful notifications	36%
When the app notifies me of any changes	36%
I have to use the app as it is with my provider	34%
If my friends or family are using / talking about it more	32%
If I saw the app used / talked about on social media	31%

Financial app users are generally trusting of apps in terms of data security but any lapses would result in deletion. It is at the forefront of app users' minds even if current levels of trust appear solid - things can easily change and apps need ensure security is always a top priority.

Behaviors have changed across the world during Covid-19 and many will have had to move to digital banking as a result of lockdowns. These potentially new banking behaviors could be sustained into the long term if apps are continuing to show relevance during Covid which will lead to engrained digital behaviors into the future.

Regular updates are crucial to continued app usage whether it new features, or fixing issues. App developers and finance brands can not stand still, particularly in a time when so many are moving to digital

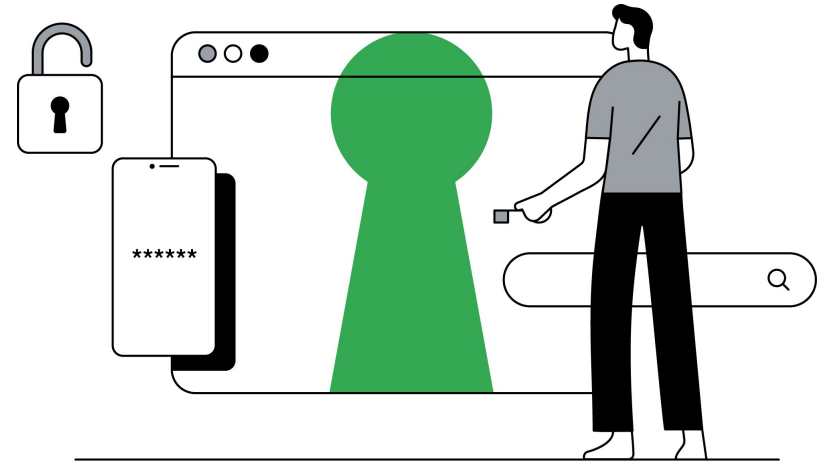




# Particular for finance, app security is crucial

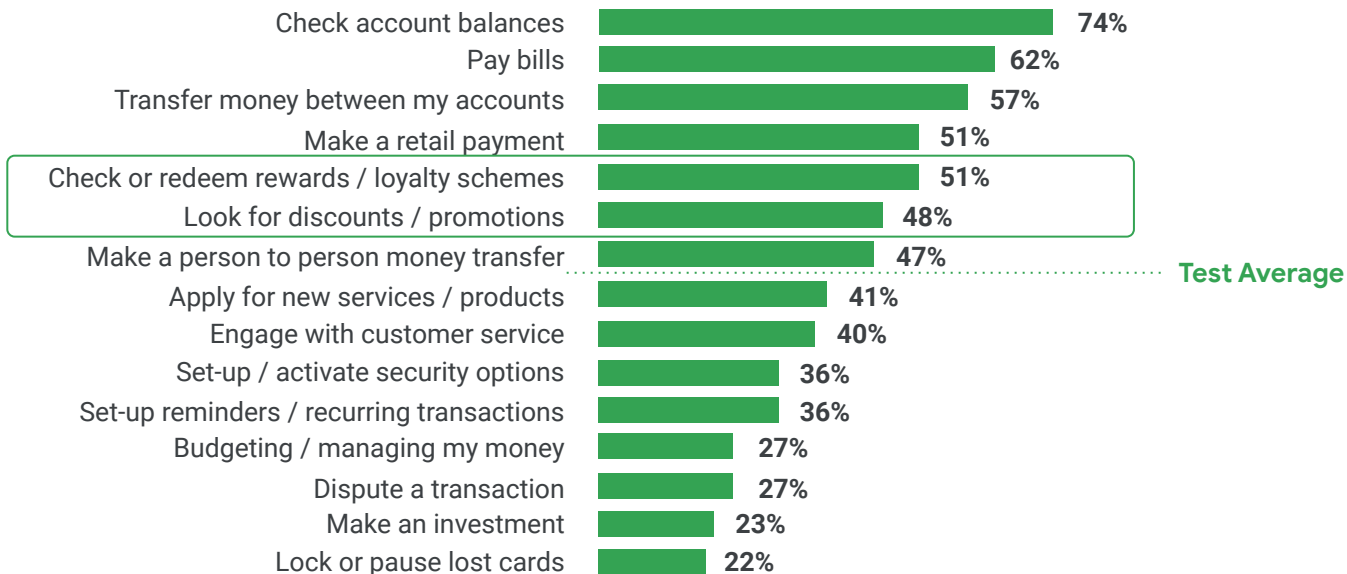
“ Regular passwords are used every time and people are ‘watching’ us in different ways on the internet so it is very easy to be hacked... Banks should get into idea of face recognition - working chances of face recognition hacking is next to none - but OTP, can be hacked through mail, or phishing mail

- Light app user, 40-55 years old



# App users are often looking to check rewards or look for promotions which can help create loyalty

## Common Finance App Behaviours



# App users are often looking to check rewards or look for promotions which can help create loyalty

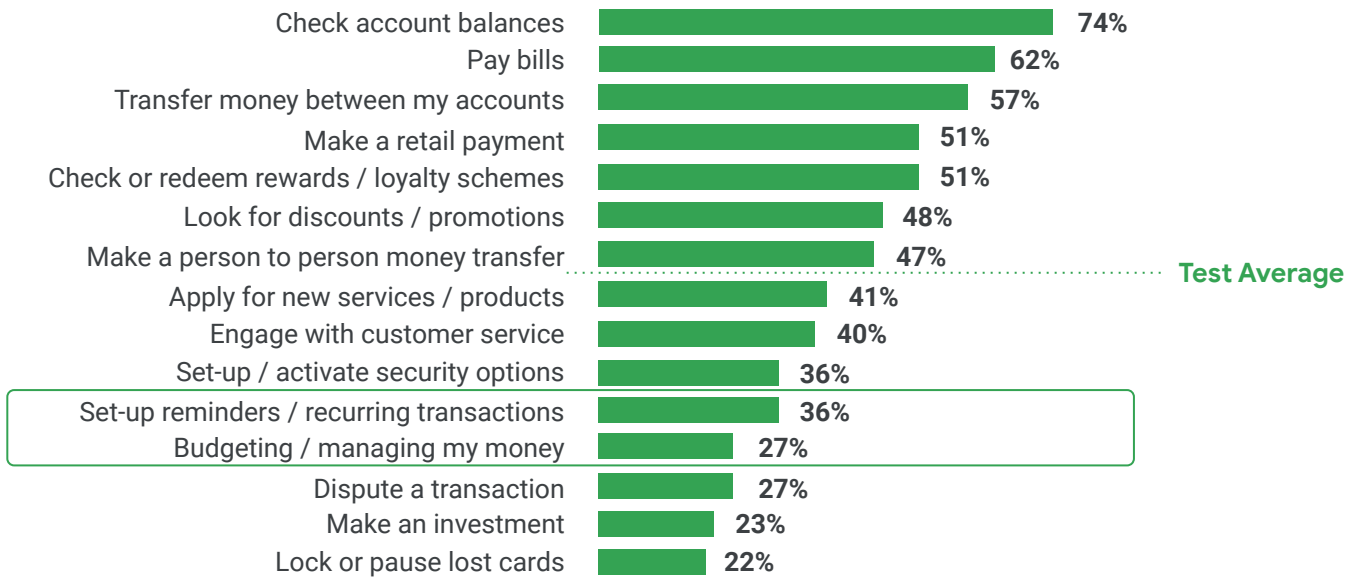
“ I had my banking app downloaded for many years, but I did not use it for paying bills previously... but since COVID, I started paying bills with the banking app because the bank provided loyalty points which we could use to offset for rewards... also, since I will log in to the banking app anyway for checking my account balances, it is easy to use it to pay my bills as well.

- Light app user, 24-39 years old



# Budgeting and payment reminders are not frequently used yet

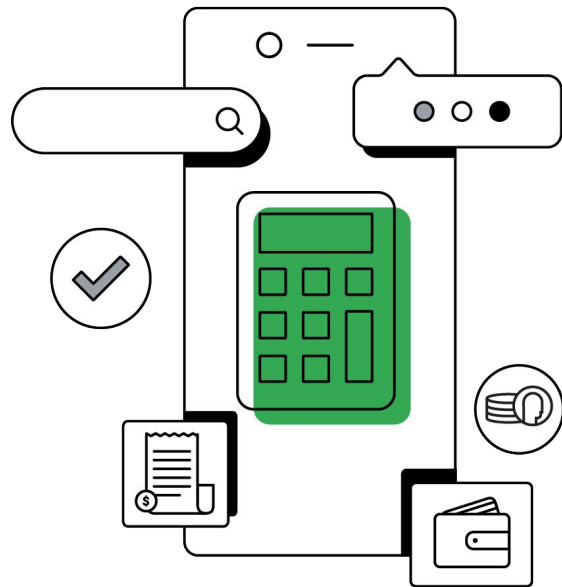
## Common Finance App Behaviours



# However budgeting and payment reminders are relevant and could prove to be helpful during the pandemic

“ Too many features on banking apps that we don't use... It will be easier if we can 'search' for what we want - cashback offers, discounts... search engine part is very important - smart, intuitive results.

- Light app user, 24-39 years old



# App Engagement:

## Key insights and recommendations

### Insights



- App engagement has a strong positive correlation with brand satisfaction and customer retention
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### Recommendations to improve brand metrics

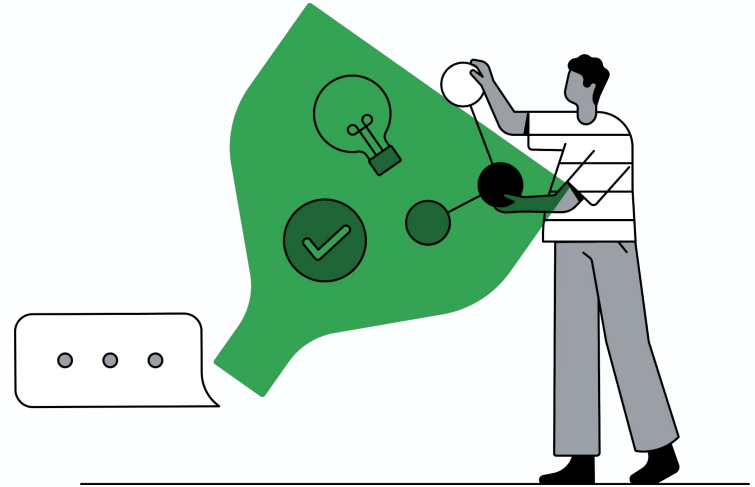


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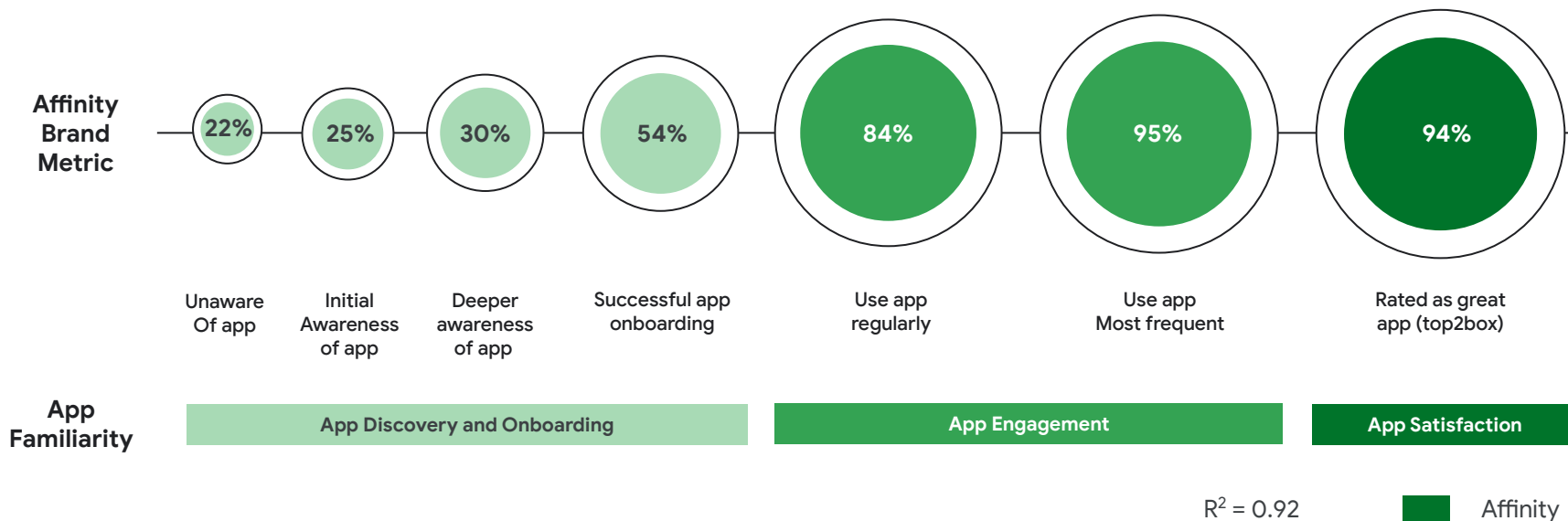
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# App Satisfaction

How satisfied is the user with the app?



# Increasing app satisfaction creates not only strong links to brand affinity...





... but also to brand satisfaction, retention and likelihood to recommend the brand. So how do we increase app satisfaction?

When app users are highly satisfied with the app (9 or 10 out of 10).....

<b>Affinity</b> (among brand users)	<b>Satisfaction</b> (among brand users)	<b>Retention</b> (among brand users)	<b>NPS</b> (among brand users)
<b>9.5 in 10</b> like / love the brand (top2box)	<b>8 in 10</b> are satisfied with the Brand (top2box)	<b>10 in 10</b> are likely to stay with the brand (top2box)	<b>9 in 10</b> are likely to recommend the brand (top2box)

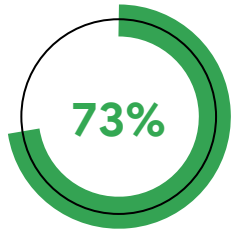
When consumers are satisfied with their app there are strong positive links with all metrics

If recommendation is high, it will leading to new consumers starting their app journey

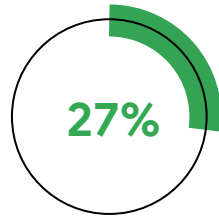


# There is a strong preference for singular purpose finance that provide convenience and safety

## App Preference



of app users prefer a **single** financial app covering multiple functions



of app users prefer **multiple** apps that cover specific functionality

Strong preference for singular purpose apps where all details can be kept. This underlines the strong trust in financial apps. One quarter would prefer multiple apps - this could be due to limited data and storage space

## Primary Motivations To App Usage

Pandemic Safety (% strongly agree)		Convenience (% strongly agree)	
They keep me safe during the pandemic	61%	I like being able to transfer money or check balance within seconds	58%
I prefer to use digital payments over cash 57%			
Apps are safer than using cash	40%	I can use them from anywhere and at anytime	56%
<b>End-to-end convenience</b> Want the banks to allow end-to end service through apps from application to sign-up - want to go offline only in case of no other option		They are more convenient than going in-store	55%
		They are the easiest way to keep track of my finances	52%

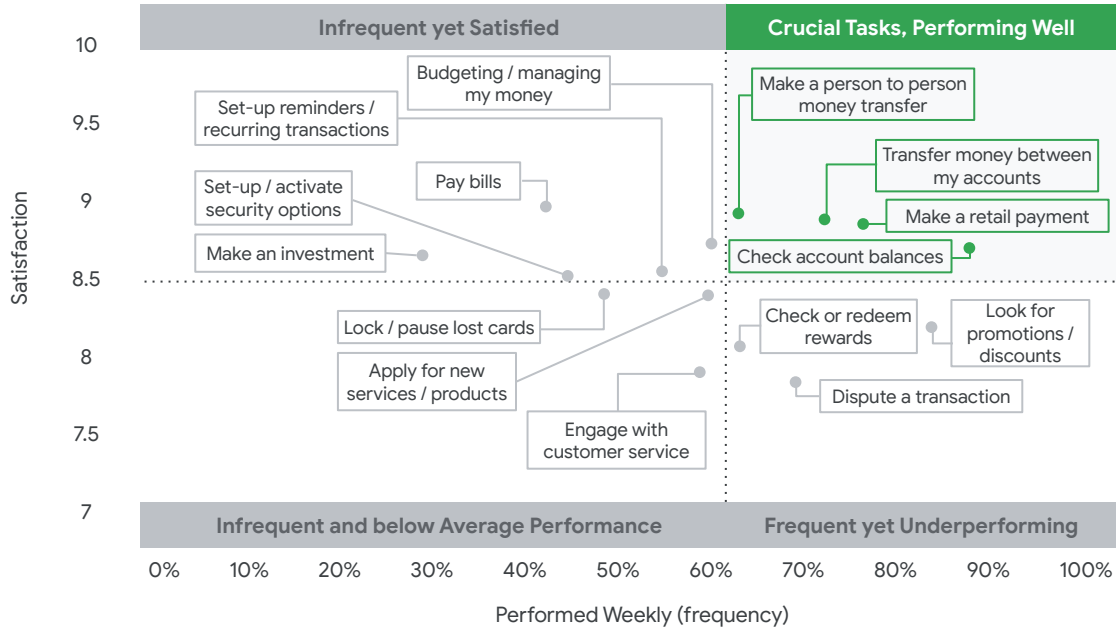
# Poor consumer experience will lead to deletion - the experience needs to be easy and frustration free

## Deletion Top 10

It has bugs / keeps crashing	29%
Poor interface	23%
I had security and/or privacy concerns	22%
It gives too many push notifications	22%
My current app does a better job	21%
I changed financial provider	19%
There were too many ads	19%
It takes up too much memory on my smartphone	19%
It seemed to be draining my battery	19%
I delete apps and reinstall them when I need them again	18%



# Regular tasks elicit high satisfaction; these need to be seamless and instant - and appear to be delivering well



**Frequent Activities x Satisfaction**

Apps need to continue to deliver to these critical activities

# Poor consumer experience will lead to deletion - the experience needs to be easy and frustration free

Unsurprisingly, app users will lose patience with apps that deliver a frustrating performance. Elements of a poor interface could include:

## Lack of convenience

Consumers are **overwhelmed with too many options**, i.e., a **long drawn (multi-click) process**, and **long lists** to choose from

## Poor speed

**Downtime and lagging app-upload/ app-transactions** lead to instant **drop-out** and possible **deletion**

## Complexity

Multiple **stages of info seeking**, and **complex sign up processes** create issues and follow-up queries to go offline

“ Janakalyan app asked for many details whenever I tried clicking on features, and I had to click through many things to move around the app. So after a while, I gave up and hardly use it

- Heavy app user, 24-39

“ Usually I delete apps that are slow, laggy... Those that always hangs, and just not moving quickly whenever i clicked... I won't bother using such apps.

- Heavy app user, 24-39

“ I clicked into a mutual fund that I was interested in buying on the banking app, but it took me to another page, and somewhere else, and I got confused and just couldn't get into it

- Light app user, 40-55



# Security concerns is one of the top drivers of app deletion

## Deletion Top 10

It has bugs / keeps crashing	29%
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# There is a fear of fraud or information leaks when it comes to security

Security is at the forefront of app users minds and trust levels are currently high - but any concern will lead to deletion. Consumers are looking for the following:

## Security Features

Continued OTPs, email and SMS notifications, but some even seek biometric logins via fingerprint, and face recognition

“ Regular passwords are used every time and people are ‘watching’ us in different ways so it is very easy to be hacked... We should be provided daily different password - through mail, or some other more secure measures,,, Banks should get into idea of face recognition - working chances of face recognition hacking is next to none - but OTP, can be hacked through mail, or phishing

- Light app user, 40-55 years old

## Two step log-in

Two-steps authentication to access, in case they lose their phone, or kids are playing around with their phone

“ I think it is important to ensure login is a two-step process... for the added security and safety. And plus, sometimes my kids are playing with my phone, so I don't want there to be any accidental transactions and charges

- Light app user, 40-55 years old



# Some app users have frustrations over the size and battery draining capabilities of apps

## Deletion Top 10

It has bugs / keeps crashing	29%
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Some app users have concerns over storage and battery - this leads to reinstallation as and when apps are needed. But there is a preference for the larger multi-purpose apps which will take up storage.

“ Lighter apps - no need so many services as that causes more load on the app, too many options so makes app laggy or buffers for too long

- Light app user, 24-39 years old





# Banks could apply innovative technology to their services to encourage usage through personalization

## Personalization

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Growth options and advice to be **personalized, tailored to them, based on their financial portfolio, financial needs and goals**, and their risk appetite.

**Key ask: Personalized notifications and choices.** Update them through the app on new products and services coming from the bank

New products or services should be personalised and relevant to the individual's areas of interests and financial needs

“ The banking app can prompt us on some personalised offers for me for example, because I was buying investment, they know what I am interested in, and prompt what is relevant to me based on my areas of interest, my portfolio and information.

- Light app user, 40-55 years old

# Banks could apply innovative technology to their services to encourage usage through simplification

## Artificial Intelligence (AI) or Relationship Management (RM)



Seek the apps to go **one level above convenience of transactions** - get innovative with options for advice, explore, purchase, negotiate, solve queries.

**Key ask: Provide rewards for sharing and recommendations.** Updates and reminders to make consumers aware of the new-available options improve loyalty

Update reminders or live chat for improved ways to engage and seek advice/ consultation lead to re-engagement

“ Virtual RM or AI bot who is able to help out with anything you need - different from phone banking, it is a RM where once you call them up with your registered number, they would have your details already.

- Heavy app user, 24-39 years old

# Banks could apply innovative technology to their services to encourage usage through voice

## Voice Banking

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Voice assistants are becoming more popular.

There is an opportunity to be at the **forefront of innovation** presuming it can work securely.

Voice can **transcend literacy** so the challenge will be in understanding how/what app users ask for. There is a need to link to real language, not financial jargon.

“ All options should be on home screen only - they could also consider providing voice command feature to find the feature/service you want... sometimes we can't find what we want even after typing in search bar so voice command can be the other option.

- Heavy app user, 24-39 years old

# App Satisfaction:

## Key insights and recommendations

### Insights



- App satisfaction is strongly correlated with brand recommendation - **88% who rate an app as “perfect” regard themselves as brand promoters**
- **73%** of app users would **prefer a multi-functional singular app** compared to multiple single purpose apps
- As well as providing a channel that is safe during Covid such as an app, brands can meet changing consumer needs by providing convenience - **58% strongly agree they enjoy completing activities within seconds and 55% strongly agree apps are more convenient than going in-branch**

### Recommendations to improve brand metrics



- **Get the basics right, consistently**  
Ensure critical tasks (e.g. balances, transfers) are reliable, seamless & elicit high satisfaction. Bugs and poor interfaces quickly put users off. Ensure all functionality is available in one app
- **Understand changing consumer needs**  
Primary reasons for using finance apps include staying safe at home during Covid (61%) & apps are safer than using cash (55%)
- **Innovate to meet consumer needs**  
Know-Your-Customer (KYC) process has a strong awareness, trial and reviews - it doesn't not seem as complex as initially viewed which needs to be promoted to discourage delays. Users are keen to also be able to do these types of process via apps and have video calls with their Relationship Managers. Potential to utilise voice.

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Thank you

