



System and Organization Controls (SOC) 3 Report

**Report on the G Suite, Other Google Services and
Supporting Services System Relevant to
Security, Availability, and Confidentiality**

For the Period 1 May 2017 to 30 April 2018



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**Management's Assertion Regarding the Effectiveness of Its Controls
Over the G Suite, Other Google Services and Supporting Services System
Based on the Trust Services Principles and Criteria for
Security, Availability, and Confidentiality**

We, as management of, Google LLC ("Google" or "the Company") are responsible for designing, implementing and maintaining effective controls over the G Suite, Other Google Services and Supporting Services System ("System") to provide reasonable assurance that the commitments and system requirements related to the operation of the System are achieved.

There are inherent limitations in any system of internal control, including the possibility of human error and the circumvention of controls. Because of inherent limitations in security controls, an entity may achieve reasonable, but not absolute, assurance that all security events are prevented and, for those that are not prevented, detected on a timely basis. Examples of inherent limitations in an entity's security's controls include the following:

- Vulnerabilities in information technology components as a result of design by their manufacturer or developer
- Ineffective controls at a vendor or business partner
- Persistent attackers with the resources to use advanced technical means and sophisticated social engineering techniques specifically targeting the entity

Furthermore, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

We have performed an evaluation of the effectiveness of the controls over the System throughout the period 1 May 2017 to 30 April 2018, to achieve the commitments and system requirements related to the operation of the System using the criteria for the security, availability and confidentiality ("Control Criteria") set forth in the American Institute of Certified Public Accountants ("AICPA") TSP section 100A, *Trust Services Principles and Criteria for Security, Availability, Processing Integrity, Confidentiality, and Privacy*. Based on this evaluation, we assert that the controls were effective throughout the period 1 May 2017 to 30 April 2018 to provide reasonable assurance that:

- the System was protected against unauthorized access, use, or modification to achieve Google's commitments and system requirements
- the System was available for operation and use, to achieve Google's commitments and system requirements
- the System information is collected, used, disclosed, and retained to achieve Google's commitments and system requirements

based on the Control Criteria.



Our attached description of the boundaries of the System identifies the aspects of the G Suite, Other Google Services and Supporting Services System covered by our assertion.

Very truly yours,

GOOGLE LLC

26 June 2018

Report of Independent Accountants

To the Management of Google LLC:

Approach

We have examined management's assertion that Google LLC ("Google") maintained effective controls to provide reasonable assurance that:

- the G Suite, Other Google Services and Supporting Services System was protected against unauthorized access, use, or modification to achieve Google's commitments and system requirements
- the G Suite, Other Google Services and Supporting Services System was available for operation and use to achieve Google's commitments and system requirements
- the G Suite, Other Google Services and Supporting Services System information is collected, used, disclosed, and retained to achieve Google's commitments and system requirements

during the period 1 May 2017 through 30 April 2018 based on the criteria for security, availability and confidentiality in the American Institute of Certified Public Accountants' TSP Section 100A, *Trust Services Principles and Criteria, for Security, Availability, Processing Integrity, Confidentiality, and Privacy*. This assertion is the responsibility of Google's management. Our responsibility is to express an opinion based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform our examination to obtain reasonable assurance about whether management's assertion is fairly stated, in all material respects. An examination involves performing procedures to obtain evidence about management's assertion, which includes:

- (1) obtaining an understanding of Google's relevant security, availability and confidentiality policies, processes and controls,
- (2) testing and evaluating the operating effectiveness of the controls; and
- (3) performing such other procedures as we considered necessary in the circumstances.

The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risk of material misstatement, whether due to fraud or error. We believe that the evidence obtained during our examination is sufficient and appropriate to provide a reasonable basis for our opinion.

Our examination was not conducted for the purpose of evaluating Google's cybersecurity risk management program. Accordingly, we do not express an opinion or any other form of assurance on its cybersecurity risk management program.

Inherent limitations

There are inherent limitations in the effectiveness of any system of internal control, including the possibility of human error and the circumvention of controls. Because of inherent limitations in its internal control, those controls may provide reasonable, but not absolute, assurance that its commitments and system requirements related to security, availability and confidentiality are achieved.

Examples of inherent limitations of internal controls related to security include (a) vulnerabilities in information technology components as a result of design by their manufacturer or developer; (b) breakdown of internal control at a vendor or business partner; and (c) persistent attackers with the resources to use advanced technical means and sophisticated social engineering techniques specifically targeting the entity. Furthermore, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, Google's management's assertion referred to above is fairly stated, in all material respects, based on the aforementioned criteria for security, availability and confidentiality.



San Jose, California

26 June 2018



Description of the G Suite, Other Google Services and Supporting Services System

Google Overview

Google LLC (“Google” or “the Company”) is a global technology service provider focused on improving the ways people connect with information. Google’s innovations in web search and advertising have made Google’s web site one of the most viewed Internet destinations and its brand among the most recognized in the world. Google maintains one of the world’s largest online index of web sites and other content, and makes this information freely available to anyone with an Internet connection. Google’s automated search technology helps people obtain nearly instant access to relevant information from their vast online index.

Google offers Internet-based services and tools that user entities can access to communicate, collaborate, and work more efficiently. The following Google product offerings automatically save all work performed by user entities in the cloud and enable user entities to work securely, regardless of where they are in the world and what device they are using.

Product	G Suite Core Services	G Suite Basic	G Suite Business*	G Suite Business (Team Managed)	G Suite for Enterprise	G Suite for Education
Admin Console	✓	✓	✓		✓	✓
Calendar	✓	✓	✓		✓	✓
Chrome Sync						✓
Classic Sites	✓	✓	✓		✓	✓
Classroom						✓
Cloud Search	✓		✓		✓	
Contacts	✓	✓	✓	✓	✓	✓

Product	G Suite Core Services	G Suite Basic	G Suite Business*	G Suite Business (Team Managed)	G Suite for Enterprise	G Suite for Education
Docs	✓	✓	✓	✓	✓	✓
Drive	✓	✓	✓	✓	✓	✓
Forms	✓	✓	✓	✓	✓	✓
Gmail	✓	✓	✓		✓	✓
Google+	✓	✓	✓	✓	✓	
Google Apps Script		✓	✓	✓	✓	✓
Groups	✓	✓	✓		✓	✓
G Suite Admin SDK		✓	✓	✓	✓	✓
G Suite Product APIs		✓	✓	✓	✓	✓
Hangouts	✓	✓	✓	✓	✓	✓
Hangouts Chat	✓	✓	✓	✓	✓	✓
Hangouts Meet	✓	✓	✓	✓	✓	✓
Inbox by Gmail	✓	✓	✓		✓	✓
Jamboard	✓	✓	✓		✓	✓
Keep	✓	✓	✓		✓	✓

Product	G Suite Core Services	G Suite Basic	G Suite Business*	G Suite Business (Team Managed)	G Suite for Enterprise	G Suite for Education
Sheets	✓	✓	✓	✓	✓	✓
Sites	✓	✓	✓		✓	✓
Slides	✓	✓	✓	✓	✓	✓
Talk	✓	✓	✓		✓	✓
Tasks	✓	✓	✓		✓	✓
Vault	✓		✓		✓	✓

*G Suite Business is the premium version of G Suite Basic. In addition to everything available in G Suite Basic, it includes unlimited storage space and Vault for everyone in the user’s organization. It also offers additional Google Drive administration, auditing, and reporting features.

Google social and communication services, hereafter described collectively as “Other Google Services”, include:

- App Maker
- Cloud Identity
- Google Earth**
- Google Now
- Google Translate
- Google Voice**
- Mobile Device Management

**Indicates products in scope for the period November 1, 2017 through April 30, 2018. All other products are in scope for the entire period.

Google supporting services and dependencies, hereafter described collectively as “Supporting Services”, include:

- Gmail Delivery
- Gmail Frontend / Middleware
- Gmail Medley
- Gmail Spam



Google's product offerings including G Suite, Other Google Services and Supporting Services provide the unique advantage of leveraging the resources of Google's core engineering team while also having a dedicated team to develop solutions for the corporate market. As a result, these Google offerings are positioned to innovate at a rapid rate and provide the same level of service that users are familiar with on google.com.

G Suite, Other Google Services and Supporting Services are targeted to small and medium businesses and large corporations alike. These products provide what business organizations typically require, including the following:

- Multi-user collaboration
- No special hardware or software required by the enterprise
- Security and compliance features
- Seamless upgrades

The products are comprised of communication, productivity, collaboration and security tools that can be accessed from virtually any location with Internet connectivity. This means every employee and each user entity they work with can be productive from anywhere, using any device with an Internet connection.

The G Suite, Other Google Services and Supporting Services covered in this system description consist of the following services:

G Suite

Admin Console

Google Admin Console, formerly Google Apps Admin Console, is a cloud-based user and device administrative service used to configure the different applications, perform user management, utilize admin tools, etc. Users can initiate transactions such as creating user accounts to give users access to various G Suite services, and managing Google services settings.

Calendar

Google Calendar is a cloud-based calendaring service providing web browser and mobile interfaces. Calendar is an application that enables individuals and corporations to coordinate and schedule people, meeting rooms and other resources. Users can create events, send invitations, share schedules and track RSVPs. It is fully integrated with other Google services such as Gmail, Drive, Google+ and Hangout.

Chrome Sync

Chrome Sync is a service that synchronizes Chrome browser data with Google servers, allowing users who are signed into Chrome to maintain the same browsing experience across devices. It uses real time updates to allow signed-in users to use and modify bookmarks, passwords, settings, and other data across any device running Chrome Browser.

Classroom

Google Classroom is cloud-based school communication and assignment management tool. It allows users to create and join classroom groups as teachers and students, distribute and grade assignment as a teacher, or view and submit assignments as a student. Classroom is only available to G Suite for Education users.



Classic Sites

Classic Sites is a cloud-based publishing service providing web browser and mobile browser interfaces. It allows the creation of site pages to share and collaborate on documents, videos, schedules and more. It can be published as an internal or an external facing web site. It is fully integrated with other Google services such as Drive and Groups.

Cloud Search

Cloud Search is a cloud-based service providing search and assist capabilities across our G Suite for business customers. Cloud Search will provide users in the workplace a place to ask questions and get proactive assistance. Cloud Search integrates with the applications users use – both first- and third-party. It is fully integrated with other Google services such as Gmail, Drive, Calendar, and Groups.

Contacts

Google Contacts is a cloud-based contacts service providing web browser and mobile interfaces. It allows users to import, store and organize contact information about people and businesses with whom they communicate. Not only can each contact contains basic information such as names, email addresses and phone numbers, but can also include extended information like physical address, employer, department or job title. Users can also create personal groups of contacts to email many people at once. It is fully integrated with other Google services such as Gmail, Drive, Google+ and Groups.

Docs

Google Docs is an online word processor that lets users create and format text documents and collaborate with other users in real time. Documents can be private or shared, and multiple people can edit the same document at the same time. Comments can also be left in the document, and documents can be exported to other file formats.

Drive

Google Drive is a cloud-based storage solution, where users can create, share, collaborate and keep their files. It provides the sharing controls for files and folders, including Google Docs, Sheets and Slides, as well as any other file type. Drive comes with desktop and mobile apps, making it much easier to upload, synchronize and access files from any device. It is fully integrated with other Google services such as Groups, Hangouts and Gmail.

Forms

Google Forms is an online data collection tool that lets users collaboratively build and distribute surveys, polls and quizzes. Forms provides real-time analysis of structured form response data through integration with Google Sheets.

Gmail

Gmail is a cloud-based email service providing web browser and mobile interfaces. Gmail provides customizable email addresses which include the user entity's own domain, mail search tools and integrated chat. Users can compose and manage email, filter for spam and viruses. It is fully integrated with other Google services such as Calendar, Groups, Google+ and Drive.

Google+

Google+ is a social networking platform that is fully integrated with other Google products. Users create and are able to manage their own Google+ profile. Google+ allows users to create and



share content with each other. It also enables users to select and organize people into groups for optimal sharing across various Google products and services.

Google Apps Script

Google Apps Script is a JavaScript cloud scripting language that provides easy ways to automate tasks across Google products and third party services. Users can define the set of transactions their scripts can initiate and process.

Groups

Google Groups is a cloud-based rostering service providing web browser and mobile interfaces. It allows online creation and management of user groups. Groups users can engage in discussions about a specific subject; organize meetings, conferences or social events among members of a group; find people with similar hobbies, interests or background; share file and calendar events; read groups posts through email, the online interface or both; and more. It is fully integrated with other Google services such as Gmail, Drive, and Calendar.

Hangouts

Hangouts is a real-time communication and messaging application that allows users to send and receive messages, photos and videos and make one-to-one and group video calls of up to 25 users at a time. It is available on mobile and desktop devices and is fully integrated with Google products such as Gmail, Drive, Google+ and Calendar.

Hangouts Chat

Hangouts Chat is a cloud-based cross-platform enterprise communication product. This product provides real-time persistent channels giving the team a central place to discuss specific topics. Textual chat will be threaded to help organize discussion. Productivity content like Docs, Keep Notes, and Calendar events will be seamlessly embedded allow users to interact with items from within the conversation.

Hangouts Meet

Hangouts Meet is a new meetings experience that redesigns the 'at work' meeting experience over real-time video. It employs the technology in Hangouts multi-way video calls in a form targeted for the enterprise. The new meeting experience includes a new visual design for web, meeting rooms (Chromebox for meetings) and mobile (iOS and Android) amongst several other features.

Inbox by Gmail

Inbox by Gmail is the Gmail next generation inbox designed to help people keep track of everything they need to get back to at a later time. It is available on Android, iOS and web.

Jamboard

Jamboard is a digital whiteboard device with a 55 inch 4k UHD touch display, intended for real-time team collaboration using tools to help create and share ideas. It offers drawing tools, handwriting and shape recognition, pre-made stickers, sticky notes, and easily integrates with other tools - clip content from the web using Google Search, insert a Google Doc, Sheet or Slide, or add images from Drive or a smartphone. A "jam" is accessible on smartphones and tablets, it can project into a Hangouts video meeting, and all work is saved directly in Google Drive.



Keep

Google Keep is a cross-platform product for taking notes to capture ideas, auto-organize them, and suggest actions to get things done. Keep can help record to do items, make lists, record audio notes, or take photos. Reminders can be added to remind the user of a note at a certain time or place. It syncs across all devices so it's accessible wherever the user is.

Sites

Google Sites is a cloud-based publishing service providing web browser and mobile browser interfaces. It allows the creation of site pages to share and collaborate on documents, videos, schedules and more. It can be published as an internal or an external facing web site. It is fully integrated with other Google services such as Drive and Groups.

Sheets

Google Sheets is an online spreadsheet application that lets users create and format spreadsheets and simultaneously work with other users. Spreadsheets can be private or shared, and multiple people can edit the same spreadsheet at the same time. Comments can also be left in the spreadsheet, and spreadsheets can be exported to other file formats.

Slides

Google Slides is an online presentation application that allows users to show off their work in a visual way and present to audiences. Presentations can be private or shared, and multiple people can edit the same presentation at the same time. Comments can also be left in the presentation, and presentations can be exported to other file formats.

Talk

Google Talk is an application that enables text, video and voice communications. Users can initiate a chat, invite friends to a chat and place phone calls to any landline or mobile phone number included in Gmail contacts.

Tasks

Google Tasks is an online application that allows users to create task lists and tasks. It is integrated with Gmail and the Google Calendar applications.

Vault

Google Vault is a corporate solution that provides additional storage and searching tools to manage critical information and preserving important corporate data. Vault helps protect user entities with easy-to-use searches so they can quickly find and preserve data to respond to unexpected customer claims, lawsuits or investigations during the electronic discovery (eDiscovery) process. Additionally, Vault gives G Suite user entities the extended management and information governance capabilities to proactively archive, retain and preserve Gmail and on-the-record chats. With the ability to search and manage data based on terms, dates, senders, recipients and labels, Vault helps user entities find the information they need, when they need it.

App Maker

App Maker is a cloud-based low code application development tool that lets organizations quickly build and deploy custom apps tailored to their needs. Apps built with App Maker are run on the same secure and scalable platform that powers G Suite apps such as Gmail, Drive and Docs.



Google Voice

Google Voice is a cloud-based telephony service providing web browser and mobile interfaces. The service provides users a phone number, the ability to place calls, and send and receive text messages. Calls to the user's phone number ring all their devices, and users can also forward calls to other phone numbers. Users can also set a custom voicemail greeting, report numbers as spam, and filter calls based on other criteria.

Mobile Device Management

G Suite's fully integrated mobile device management ("MDM") offers continuous system monitoring and alerts administrators to suspicious device activity. Administrators can enforce mobile policies, encrypt data on devices, lock lost or stolen mobile devices, and remotely wipe devices.

Cloud Identity

Cloud Identity offers identity management capabilities to customers. This services is primarily a standalone offering that enables identity management for the cloud. The service offers single sign-on ("SSO"), provisioning, directory administration, multi-factor authentication, endpoint management, and reporting.

Search & Assistant

Google Now

Google Now provides personalized and contextual suggestions and recommendations via mobile, desktops and wearable devices. Google Now delivers customized and highly relevant information users care about automatically based on the settings they choose. Simple cards bring the information such as weather, traffic and stock prices that users want to help manage the users' day.

Google Translate

Google Translate is automatic translation service that allows users to translate different types of input including text, HTML, voice, webpages from one language to another. It is available on mobile and desktop devices and is fully integrated with numerous products across Google including Gmail, Google+, and Search.

G Suite Non-Core Services

Google Earth

Google Earth allows users to explore and learn about the world around them. Users can search for locations, view pictures, explore related locations, see satellite imagery, explore 3D data, dive in to Street View, go on curated tours and more. It can also be used as a lightweight geospatial visualization tool with KML.

G Suite Product APIs

Apps Activity API

The Apps Activity API allows client applications to retrieve information about a user's G Suite activity. Currently, the API supports retrieving activity from the Google Drive service regarding changes to a user's Google Drive files. This provides additional functionality on top of the existing Drive API for an app to perform tasks such as displaying activity on a user's files, tracking changes to specific files or folders and alerting a user to new comments or changes to files.



Calendar API

The Calendar API is a RESTful API that allows client applications to access and edit Google Calendar data for G Suite users.

Contacts API

The Contacts API can be used to create new contacts, edit or delete existing contacts and query for contacts that match particular criteria for G Suite users.

Drive Rest API

The Drive REST API is a RESTful API that can be used to Create, Open, Search, and Share contents in Google Drive for G Suite users.

Gmail Rest API

The Gmail REST API is a RESTful API that can be used to access Gmail mailboxes and send mail. For most web applications (including mobile apps), the Gmail API is the best choice for authorized access to a user's Gmail data for G Suite users.

Sheets API

The Sheets API enables developers to create applications that read and modify the data in Google Sheets.

Sites API

The Sites API allows client applications to access, publish, and modify content within a Google Site, create and delete sites. The API is available to both Google Account and G Suite users.

Tasks API

The Tasks API provides access for searching, reading and updating Google Tasks content and metadata for G Suite users.

G Suite Admin SDK

The Administrative Tools for G Suite within the Admin SDK (Software Development Kit) are used to manage users, groups, devices and apps, create custom usage reports and migrate email and groups to G Suite.

Admin Settings API

The Admin Settings API (Application Program Interface) allows administrators of G Suite domains to retrieve and change the settings of their domains in the form of Google Data API feeds. These domain settings include many of the features available in the Admin Console.

Apps Email Audit API

The Apps Email Audit API allows G Suite administrators to audit a user's email, email drafts and archived chats.

Directory API

G Suite and reseller administrators can use the Directory API to manage Mobile and Chrome OS devices, groups, group aliases, members, organizational units, users and user aliases.

Domain Shared Contacts API

The Domain Shared Contacts API allows client applications to retrieve and update external contacts that are shared to all users in a G Suite domain.

Email Settings API

The Email Settings API allows G Suite administrators to offer their users co-branded versions of a variety of personalized Google applications, such as Google mail.

Enterprise License Manager API

The Enterprise License Manager API allows administrators to assign, update, retrieve and delete user licenses.

Groups Migration API

The Groups Migration API lets account-level administrators migrate emails from public folders and distribution lists to Google Groups discussion archives.

Groups Settings API

The Groups Settings API allows account-level administrators to manage the group settings for their G Suite account.

Reports API

The Reports API lets the account administrators to customize usage reports.

Reseller API

The Reseller API can be used by authorized reseller administrators and reseller's service integrators to place customer orders and manage G Suite monthly post-pay subscriptions.

SAML-based SSO API

SAML-based Single Sign-On ("SSO") service provides partner companies with full control over the authorization and authentication of hosted user accounts that can access web-based applications like Gmail or Google Calendar.

Service/Dependency

Gmail Delivery

Gmail Delivery is the supporting service responsible for routing and delivery of mail messages for Gmail and other Google services.

Gmail Frontend / Middleware

Gmail Frontend / Middleware is the stack of supporting services and devices responsible for serving up the user interfaces and web services for Gmail and its clients.

Gmail Medley

Gmail Medley is the backend server supporting Gmail that interfaces with the frontend to serve up messages through a "medley" of functions: encoding and detection of language, message parsing, spell checking, document conversion, etc.

Gmail Spam

Gmail Spam is the supporting service performing anti-spam work to keep unwanted or malicious email messages from reaching Gmail users, by using various filtering and detection methods.

Infrastructure

G Suite, Other Google Services and Supporting Services runs in a multi-tenant, distributed environment. Rather than segregating user entity data to one machine or set of machines, data from all user entities is distributed amongst a shared infrastructure. For G Suite, Other Google Services and Supporting services, this is achieved through a Google distributed file system designed to store extremely large amounts of data across many servers. Customer data is then stored in large distributed databases, built on top of this file system.

Data centers and redundancy

Google maintains consistent policies and standards across all data centers for physical security to help protect production and corporate servers, network devices and network connections within Google data centers.

Redundant architecture exists such that data is replicated in real-time to at least two (2) geographically dispersed data centers. The data centers are connected through multiple encrypted network links and interfaces. This provides high availability by dynamically load balancing across those sites. Google uses a dashboard that provides details such as resource footprint, central processing unit capacity, and random-access memory availability to monitor resource availability across their data centers and to validate that data has been replicated to more than one location.

Authentication and access

Strong authentication and access controls are implemented to restrict access to G Suite, Other Google Services and Supporting Services production systems, internal support tools, and customer data. Machine-level access restriction relies on a Google-developed distributed authentication service based on Transport Layer Security (“TLS”), certificates, which helps to positively identify the resource access requester. This service also offers transport encryption to enhance data confidentiality in transit. Data traffic is encrypted between Google production facilities.

Google follows a formal process to grant or revoke employee access to Google resources. Lightweight Directory Access Protocol (“LDAP”), Kerberos, and a Google proprietary system which utilizes Secure Shell (“SSH”) and TLS certificates help provide secure and flexible access mechanisms. These mechanisms are designed to grant access rights to systems and data only to authorized users.

Both user and internal access to customer data is restricted through the use of unique user account IDs. Access to sensitive systems and applications requires two-factor authentication in the form of a unique user account ID, strong passwords, security keys and/or certificates. Periodic reviews of access lists are implemented to help ensure access to customer data is appropriate and authorized. Access to production machines, network devices and support tools is managed



via an access group management system. Membership in these groups must be approved by respective group administrators. User group memberships are reviewed on a semi-annual basis under the direction of the group administrators.

Change Management

Change Management policies, including security code reviews and emergency fixes, are in place, and procedures for tracking, testing approving, and validating changes are documented.

Changes are developed utilizing the code versioning tool to manage source code, documentation, release labelling and other functions. Google requires all code changes to be reviewed and approved by a separate technical resource, other than the developer, to evaluate quality and accuracy of changes. Further, all application and configuration changes are tested prior to migration to production environment.

Data

Google provides controls at each level of data storage, access, and transfer. Google has established training programs for privacy and information security to support data confidentiality. All employees are required to complete these training programs annually. All product feature launches that include new collection, processing, or sharing of user data are required to go through an internal design review process. Google has also established incident response processes to report and handle events related to confidentiality. Google establishes agreements, including non-disclosure agreements, for preserving confidentiality of information and software exchange with external parties.

Network Architecture and Management

The G Suite, Other Google Services and Supporting Services System architecture utilizes a fully redundant network infrastructure. Google has implemented perimeter devices to protect the Google network from external attacks. Network monitoring mechanisms are in place to prevent and disconnect access to the Google network from unauthorized devices.

People

Google has implemented a process-based service quality environment designed to deliver the G Suite, Other Google Services and Supporting Services System products to customers. The fundamentals underlying the services provided are the adoption of standardized, repeatable processes; the hiring and development of highly skilled resources; and leading industry practices. Google has established internal compliance teams utilizing scalable processes to efficiently manage core infrastructure and product related security, availability, and confidentiality controls.

Formal organizational structures exist and are available to Google employees on the Company's intranet. The intranet provides drill-down functionality for identifying employees in the functional operations team. Google has developed and documented formal policies, procedures, and job descriptions for operational areas including data center operations, security administration, system and hardware change management, hiring, training, performance appraisals, terminations, and incident escalation. These policies and procedures have been designed to segregate duties and enforce responsibilities based on job functionality. Policies and procedures are reviewed and updated as necessary.